



‡f•ï• †•◀◀◀-”f-◀~‡ ‘—•...◀Ž  
◀•—-‡• ‘^ ‡‡-◀•%  
‘~‡•„‡” txá trsz f- {ãur fä•ä  
‡f•ï• ‘•^‡”‡•...‡ ‘‘• uxs{

0HPEHUV 3UHV\$QWL .HQW 'HDQ 'U \$QGUH \*URHKQ.R\$VDRHVLN  
\$VVRFLDWH 'HDQV 6WHIXUDN &KDLU RI &RXQVHOLQJ DQG ,Q  
6DQWROL &KDLU RI /HDGHUVKLS DQG 7HDFKHU (GXFDWLRQ  
6WXGLHV 'U 5REHUW 7KRPSVRQ &KDLU RI +RVSLWDOLW\ D  
+ROGHQ &KDLU +HDOWK .LQHVLRRR\ DQG 6SRUWV 'U 'H  
)DFXOW\ &RXQFLO 'U 0DWW %LQLRQ 'LUHFWRU RI \$FDGHP  
'LUHFWRU RI \$FDGHP \$G\$LVH\ QJ\HUV 'HYHORSPHQW /LDL

0HPEHUV \$EVHQW 0V -HQQLIHU 6LPSVRQ 'LUHFWRU RI )LHOQ

'HDQ .HQW FDOOHG WKH PHHWLQJ WR RUGHU DW D P

,QIRUPDWLRQ 8SGDWH

D )DFXOW\ 6WDII 6HDUFKHV  
'U 6DQWROL LQIRUPHG WKH FRXQFLO WKDW /7( KDV V  
EHHQ DSSURYHG DQG VHDFKHFV DUH FXUUHQWO\ XQC  
DVVLVWDQW WR IXOO SURIHVVURU LQ HGXFDWLRQ OHD  
SURIHVVURU LQ HOHPHQWU\ HGXFDWLRQ %RWK FRPF  
FDQGLGDWHV EHIRUH WKH QH[W EUHDN DQG ZLOO PD  
LQ IRU DQ RQ FDPSXV LQWHUYLHZ LQ -DQXDU\

'U +ROGHQ LQIRUPHG WKH FRXQFLO WKDW +.6 LV LQ  
WR VXEPLW WR \$FDGHPLF \$IIDLUV IRU DSSURYDO IRU  
\$VVLVWDQW \$VVRFLDWH 3URIHVVRU SRVLWLRQ WR UH  
RI WKH VXPPHU VHVLRQ ,QVWUXFWRU SRVLWL  
WKH JURZLQJ QXPEHU RI VWXGHQWV LQ FODVVHV %F

'U .HQW LQIRUPHG WKH FRXQFLO WKDW 0U 0DUFXY  
PDUNHWLQJ SRVLWLRQ +H ZLOO VWDUW 0RQGD\ 1RY  
0RQGD\ :HGQHVGD\ IURP DQG D KDOI GD\ RQ )ULC

◁•—-‡• ‘^ ‡f•i• †•◁◁•-”f-~‡ ‘—•...◁Ž ‡‡-◁•% ‘~‡•„‡” txá trsz

ZLWK \$UWV 6FLHQFH +H ZLOO ZRUN IRU WKHP RQ 7  
RQ )ULGD\ 0DUFXV ZLOO RFFXS\ \$OOD↑V ROG RIILFH

E (GXFDWRU ([FHOOHQFH 6FKRODUVKLS \$.  
'U .HQW DVNHG WKH FRXQFLO WR KHOS JHW WKH ZRU  
([FHOOHQFH 6FKRODUVKLS )DFXOW\ VKRXOG EH HQF  
,QIRUPDWLRQ RQ WKH VFKRODUVKLS ZKLOO EYLD DGGJG  
RIILFH KDV EHHQ ZRUNLQJ FORVHO\ ZLWK 6FKRODUVK  
VWXGHQWV KDYH DFFHSWHG WKH VFKRODUVKLS 'U  
VKDUHG WKH IROORZLQJ LQIRUPDWLRQ WR WKH FRXQ

\$SSOLFDWLRQV DV	RI	\$SSOLFDWLRQV DV	RI
7RWDO \$SSOLFDWLRQV ±	7RWDO \$SSOLFDWLRQV		
7RWDO \$SSOLFDWLRQV	VXEPLWWHG	7RWDO \$SSOLFDWLRQV	VXEPLWWHG
\$FFHSWHG ±	\$FFHSWHG		
7RWDO LQ 3URJUHVV ±	7RWDO ,QFRPSOHWH ±		

7RWDO \$SSOLFDWLRQV \$OO ZKR KDYH VWDUWHG RU  
7RWDO \$SSOLFDWLRQV VXEPLWWHG \$OO ZKR KDYH S  
\$FFHSWHG \$OO ZKR KDYH VXEPLWWHG DQG EHHQ DS  
7RWDO ,Q 3URJUHVV ± \$OO ZKR KDYH VWDUWHG DQ D

F 2IILFH RI \$GXOW /HDUQHU 6HUYLEFHV 39  
'U 9LWXOOL SURYLGHG WKH IROORZLQJ XSGDWH WR  
\$ QHZ ZHEVLWH KDV EHHQ FUHDWHG DQG VKDUHG  
:RUNLQJ RQ JHWLQJ D XQLTXH HPDLO DGGUHV  
GHSDUWPHQW  
3ODQQQLQJ D 3:HHN RI WKH \$GXOW /HDUQHU' WKH  
&XUUHQWO\ ORRNLQJ IRU D JUDGXDWH VWXGHQW  
GHSDUWPHQW \$Q\ UHFRPPHQGDWLRQV VKRXOG E

6LJQDJH LQ WKH %XLOGLQJ \$\*  
'U \*UHHQ LQIRUPHG WKH FRXQFLO WKDW QHZ VLJQDJH  
6LJQDJH LV H[SHFWHG WR EH LQVWDOOHG E\ VSULQJ V  
&ROOHJH ZLGH (PDLOV \$.

•—• ‘^ ‡f•i• †••••—”f-~‡ ‘—...Ž ‡‡-•% ‘~‡•„‡” txá trsz

7UDQVLWLRQ IURP :HE([ WR =RRP \$.  
7KH 8QLYHUVLW\ KDV RIILFLDOO\ PDGH WKH FKDQJH IURP  
LPPHGLDWHO\ :HE([ FDQ VWLOO EH XVHG WKURXJK WKH  
DKHDG DQG VWDUW XVLQJ =RRP

5HFUXLWPHQW DQG 5HWHQWLRQ (IIRUWV \$.  
5HFUXLWPHQW DQG 5HWHQWLRQ HIIRUWV VKRXOG UHPD  
SURYLGHG 'U .HQW ZLWK IHGDFN 7KH 8QLYHUVLW\  
'D\ V DQG WKHUH ZLOO KDYH RQH PRUH RQ )HEUXDU\

\*UDQW 'HYHORSPHQW 3URJUDP \$\*  
'U \$QGUH \*UHHQ DQQRXQFHG WKDW 'U 'DYLQ %DXHU K  
SDUW VHULHV +H ZLOO EH FRQWDFWLQJ WHDP IDFXOW  
VXUH WKH\ DUH RQ WDVN 7KH QH[W VHVVLQJ ZLOO EH  
ZLOO DOVR EH SDUWQHULQJ ZLWK \QQ &KURQLVWHU\ V  
IDFXOW\ IURP DOO RYHU FDPXV FDQ FRPHWZLQOHDUQ  
SURYLGHG WKHP DQ RSSRUWXQLW\ WR VHWXS WKHLU 3L

\*UDGXDWH 6WXGLHV 8SGDWH -.  
'U -RKQ .RYDOHVNL QRWHG WKDW KH ZLOO ZRUN ZLWK  
LQ SURJUHVV

'HYHORSPHQW 8SGDWH \$0  
0V 0H\HUV SURYLGHG WKH IROORZLQJ XSGDWH WR WKH  
5HFHLYHG \$77 JUDQWV  
SRWHQWLDO VFKRODUVKLSV LQ WKH SLSHOLQH IR  
+70 DQG RQH IRU /7(  
7DUJHWLQJ \HDU HQG JLYLQJ  
7KH (PSOR\HH &DPSDLQJ ZLOO VWDUW LQ -DQXDU\  
\$SSURYHG IRU 8QLYHUVLW\ PDWFKLQJ IRU JUDGXDW  
TXDOLI\ IRU WKH 0LWFKHOO 0RXOWRQ PDWFKLQJ  
+RPHFRPLQJ &ODVV RI \*ROGHQ -DJXDU ZDV D V  
DWWHQGHG DQG ZH ZLOO EH UHDFKLQJ RXW ZLWK V  
7KH \$OXPQL 6RFLHW\ 6RFLDO LV WRPRUURZ QLJKW  
)DLUKRSH %UHZLQJ &RPSDQ\ IURP SP IRU WKH %  
'HYHORSPHQW DQG \$OXPQL 5HODWLRQV ZLOO EH PF  
753 EXLOGLQJ \$OXPQL 5HODWLRQV ZLOO PRYH WR  
7KH QHZ VWDGLXP LV VFKHGHOHG WR EH UHGD  
'U .HQW PHW ZLWK 0U 0UV /RQJ +RQRUHHV D  
DQG &DUROLQH IURP 'HYHORSPHQW 7KH /RQJV ZHU

2IILFH RI \$VVHVPHQW 8SGDWH 0%  
'U %LQLRQ SURYLGHG WKH IROORZLQJ XSGDWH  
&\$(3 LV RQ WKH KRUL]RQ 7KH ILUVW GUDIW RI RXU  
FRPSOHWH DQG EDFN WR WKH FRPPLWWHH 6WLOO  
FRPSOHWH 6KRXOG EH UHGD\ DQG EDFN WR HYHU

◁•—-‡• ‘^ ‡f•i• †•◁•◁•-”f-~‡ ‘—•...◁Ž ‡‡-◁•%◊ ‘~‡•„‡” txá trsz

5HFHLYHG WKH ILUVW URXQG RI (G73\$ VFRUHV 7KH  
EH RXW WKH HQG RI WKLW ZHHN  
(QG RI VHPHVWHU VXUYH\ LV FRPLQJ XS WKLW ZHHN  
WHDFKHUV FRRSHUDWLYH WHDFKHUV SULQFLSDO  
,VVXH RU TXHVWLRQV UHJDUGLQJ /LYH7H[W 'LJLW  
WHFKQLFDO LVVXH SOHDVH VHH 'U %LQLRQ

\$GYLVLQJ DQG &HUWLILFDWLRQ 8SGDWH -:  
0U :RRGHQ SURYLGHG WKH IROORZLQJ XSGDWH WR WK  
)LUVW GUDIW FKLS IRUPV DUH DYDLODEOH -RVK DQ  
%XOOHWLQ FRPLQJ XS 7KH FKDLUV ZLOO UHFHLYH  
EDFN WR -RVK LQ DQ\ IRUPDW \RX FKRRVH )DFXOW  
ILUVW WKHQ WR -RVK \$QJHOD &ROHPDQ KDV JLYHO  
SURJUDP QDPHV VR WKDW WKH\ PDWFK XS PRUH WR  
VWDQGSRLQW :LWK WKH 6\$&6 UHYLHZ FRPLQJ XS Z  
WR WKLW LVVXH

)DFXOW\ &RXQFLO 8SGDWH '&  
'U &DPSEHOO SURYLGHG WKH FRXQFLO ZLWK D KDQGRX  
1RYHPEHU ' IRU UHYLHZ 7KH )DFXOW\ \$VVHPEO\ Z  
1RYHPEHU 7KH QH[W HOHFWLRQV DUH VFKHGXOHG II  
RIILFHUV

2WKHU \$.

)DFXOW\ 'LUHFWRU\ XSGDWHV DUH GXH WR 'DQD E\  
+ROLD\ JLIW IRU &(36 +RXVHNHHSHUV ZLOO EH GR  
x